Safeguard Against Political Discrimination

Office of the Chief Judge



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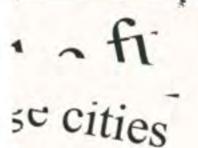
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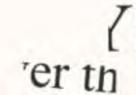


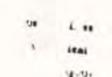


History of the Shakman Case

- Michael L. Shakman, was a civic reformer who fought against political hiring in city, county, and state government.
- The lawsuit was filed against elected officials.
- Michael L. Shakman, et al. vs. Democratic Organization of Cook County, et al., 69 C 2145 alleged they were denied public employment because of illegal and unconstitutional patronage system.

Learning Objectives



















Learning Objectives

Understand the meaning of the Shakman Decree and its implications for the Cook County Juvenile Temporary Detention Center

Create awareness of the non-discriminatory hiring policies and procedures of the Juvenile Temporary Detention Center

Become familiar with the application of the JTDC Employment Plan

Review practical applications of non-discriminatory employment actions for all affected positions

Summary of Shakman Allegations Regarding Government Hiring

- To keep your job, you had to show active political support for a candidate or political faction. (Conflict of Interest)
- Candidates had to receive sponsorship from a party committee member to get a job. (Not based on merit)
- Employees had to perform precinct work or make financial contributions to keep job. (Quid pro quo)
- At one time there were up to 40,000 Democratic patronage jobs in Cook County. (Not based on merit)

 Public employment was maintained for the benefit of the political party, not the people of illinois. (Party Interests)

impacted democratic values)



Shakman Argued

- Patronage system put non-organized candidates and their supporters at a disadvantage
- Politicians could hire, fire, promote, and transfer employees for not supporting the system, or a certain politician
- This practice wasted taxpayer money because employees would perform political activities on the job





Timeline



May 1972

Consent Judgments entered prohibiting the conditioning, basing or affecting any term or aspect of governmental employment upon or because of any political reason or factor.

August 14, 2007

Agreement Order signed to appoint a transitional administrator, Earl Dunlap



2015 Negotiations continued Appointed Superintendent Leonard Dixon

September 16, 2015

Federal litigation ended. Supplemental Relief Order entered.

July 2022

ployment Plan impacts UPC

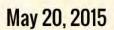
Shakman Exempt Hiring Non-Shakman Exempt Non-Bargaining Unit Entry Level Bargaining Unit Transters, Promotions, Demotions, Reclassifications, Layoff, assignment of overtime, discipline which include grievance hearings and termination.

October 1969

Case filed seeking to prohibit Cook County and the Board of Commissioners of Cook County from conditioning, basing or affecting any term or aspect of governmental employment upon or because of any political reason or factor.

February 2007

Supplemental Relief
Order agreed by
the plaintiffs and
Cook County was
approved.



Cook County Juvenile
Temporary Detention Center
transferred from the
Transitional Administrator
("TA") to the Office of the
Chief Judge of the Circuit
Court of Cook County.



Results of Case

Public employers bound by the **consent decree** are required to develop and implement a plan that describes in detail the method of hiring, the criteria and selection methods for all employment actions.



JTDC's employment plan outlines the agreement and the responsibilities of all employees.

In order to recruit, screen, select, retain and promote a quality facility workforce, it is the policy of the JTDC and OCJ to establish and follow procedures to ensure that all personnel (internal or external applicants) are selected or promoted on the basis of merit and fulfillment of specified qualifications.

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An appointed Director of Compliance will ensure future compliance with the **consent decree** and supplemental relief order via JTDC's employment plan.

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July 2022

Employment Plan impacts UPD



Shakman Exempt Hiring Non-Shakman Exempt Non-Bargaining Unit **Entry Level Bargaining Unit** Transfers, Promotions, Demotions, Reclasssifications, Layoff, assignment of overtime, discipline which include grievance hearings and termination.

Employment Actions

Exempt and Non-Exempt

Unlawful
Political
Discrimination?

The employment plan sets forth general principles that govern the hiring and employment actions of the JTDC.



Employment Actions: Hiring, training and cross-training, interim assignment, temporary assignment, compassion transfer, promotion, demotion, reclassification, layoff, discipline, termination, and assignment of overtime and other benefits.



Exempt and Non-Exempt

The employment plan applies to bargaining unit and non-bargaining unit job applicants and employees, including exempt employees.

An **exempt** employee is a high-level supervisory/ management position. An employee whose position involves policymaking or requires confidentiality to an extent that political affiliation IS an appropriate consideration.

Hiring of exempt employees is pursuant to the exempt postion hiring process in the employment plan.

A **non-exempt** employee is a bargaining unit employee, non-bargaining unit employees not in high-level supervisory postions, and middle management non-bargaining unit employees.

Political reasons or factors?





Any positive or negative employment action involving a current employee, or a job applicant or potential job applicant who is applying for or being considered for a nonexempt position, that is based on any political reasons or factors.



These factors include:

Any recommendation for or against an Employment Action based on politics and not personal knowledge, skills, experience, or qualifications.

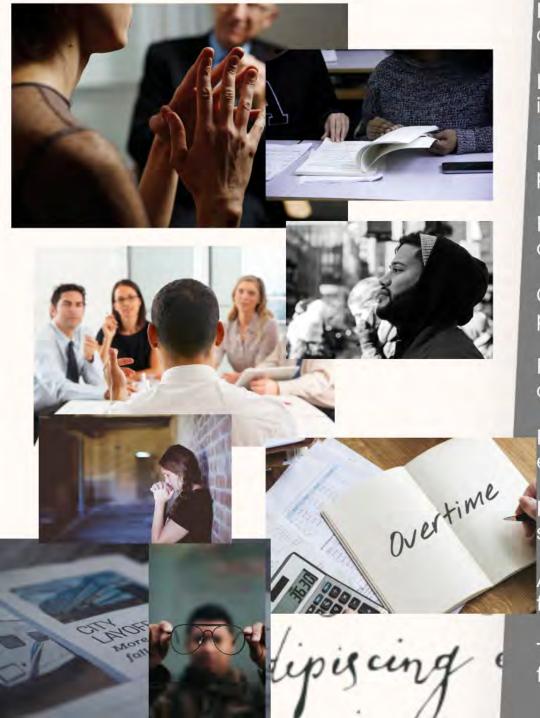
Whether or not a person has worked for a politicallyrelated person or organization, or whether a person belongs to a political organization.

Whether or not a person is a member of any political party or politically-related organization.

Whether or not a person contributed money or raised money or provided something else of value to a politically-related person or organization.

Whether or not a person is a Democrat or Republican or a member of any other political party or group.

A person's expressed views or beliefs on political matters.



Manipulating interviews, applications or test scores due to an individual's expressded political views.

Lowering the minimum requirements so that a politically connected individual can apply/qualify for a position.

Requiring financial contributions or political support in exchange for a promotion.

Failing to discipline an employee due to his or her political party affiliation.

Giving preferential work assignments based on an employee's political support.

Requiring employees who did not work on a campaign to do the work of co-workers who did work on a campaign.

Requiring Non-Exempt employees to do the work of Exempt employees.

Permitting individuals who worked on a campaign to unfairly gain salary increases or positions.

Awarding overtime, start time or transfer requests based on political factors.

Taking a negative action against an employee who does not make a financial contribution or provide political support.





Who are Politically-Related Persons or Organizations?

- Any elected or appointed public official.
- Any person employed by or acting as an agent or representing a political organization or group.
- Agents or representatives of elected or appointed officials.



Examples of Prohibited Political Activty:

Any of the following activities performed during any compensated time (other than vacation, personal, or compensatory time off).

Preparing for, organizing or participating in any political meeting, political rally, political demonstration, or other political event.

Soliciting contributions, including, but not limited to, the purchase of selling, distributing, or receiving payment for tickets for any political fund-raiser, political meeting, or other political event.

Soliciting, planning the solicitation of, or preparing any document or report regarding anything of value intended as a campaign contribution.

Assisting at the polls on election day on behalf of any political organization or candidate for elective office or for or against any referendum question.

See full list on page 5 of Employment Plan. Attached link on final slide.



Employee responsibilities and duties under Shakman Director of Compliance for JTDC:

is required to review and audit the employment practices of the Juvenile Temporary Detention Center and recommend measures to prevent the recurrence of Unlawful Political <u>Discrimination</u>. See page 16 of EP for general principles.

- Auditing past hiring, promotions, and transfers since July 19, 2022.
- Investigating evidence of Unlawful Political Discrimination.
- Recommending measures that may be necessary or appropriate to prevent recurrence of Unlawful Political Discrimination.
- Proposing how to remedy violations of the court's decree.
- Reviewing and approving Exempt Candidates.
- Monitoring all bargaining unit hiring, promotions, transfers, terminations, in addition to all non-bargaining unit non-exempt hiring and transfers. Essentially monoitoring all employment actions.
- Monitoring the Exempt hiring processes to ensure compliance with the Employment Plan.
- Conducting investigations, employee interviews, and desk audits.
- Training alongside JTDC HR/Training Department employees on compliance with the Employment Plan and employment practices, policies, and procedures.
 - *See page 16 & 17 of the Employment Plan for general principles and duties.



All Employees MUST Report suspected Unlawful Political Discrimination to the DOC without delay.

Report can be in person, by phone, or by email.

Report can be anonymous.

Failing to report your belief that UPD occurred could result in disciplinary action up to and including termination.

All Employees MUST cooperate fully with the DOC in any audit, investigation, or monitoring effort.

Cooperation may include witness interviews and desk audits.

Cooperation may include providing reasonable access to documents, employees and meetings.

Failing to cooperate could result in disciplinary action up to and including termination.

*see page 9 of EP



The JTDC is committed to being an equal opportunity employer, hiring qualified candidates and prohibiting Unlawful Political Discrimination with respect to all employment actions.





Contact Information:

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Filing a Post-SRO Complaint SRO=Supplemental Relief Order July 19, 2022

Complaints of Unlawful Political Discrimination occurring on or after this date must be made in writing to the DOC before an employee or job applicant can file a federal lawsuit based on the Unlawful Political Discrimination.

No individual who in good faith reports unlawful political discrimination shall be subject to retaliation. Below is the URL for the Employment Plan and fillable forms for UPD.

https://drive.google.com/file/ d/1PD5h372-tzmhbo0EqpkoQK72qPNQK1O/view? usp=share_link